# FOSTER ADOPT CONNECT, INC. FINANCIAL STATEMENTS

Years Ended December 31, 2021 and 2020





# Mayer Hoffman McCann P.C.

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#### INDEPENDENT AUDITORS' REPORT

To the Board of Directors

## FOSTER ADOPT CONNECT, INC.

## **Opinion**

We have audited the financial statements of Foster Adopt Connect, Inc. (the "Organization"), which comprise the statements of financial position as of December 31, 2021 and 2020 and the related statements of activities and changes in net assets, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of December 31, 2021 and 2020 and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

## Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.



In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audits.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audits in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Mayer Hoffman McCann P.C. Kansas City, Missouri January 20, 2023

# FOSTER ADOPT CONNECT, INC. STATEMENTS OF FINANCIAL POSITION

December 31, 2021 and 2020

	2021	 2020
<u>ASSETS</u>		
CURRENT ASSETS  Cash, cash equivalents and restricted cash Contracts receivable, net Grants and contributions receivable, net Prepaid expenses Inventory Land (held for sale)  TOTAL CURRENT ASSETS	\$ 4,300,774 136,358 1,614,138 55,501 - - - 6,106,771	\$ 3,445,907 150,901 620,654 24,087 7,531 1,620,548 5,869,628
FIXED ASSETS, at cost, less accumulated depreciation	6,205,869	5,617,723
GRANTS AND CONTRIBUTIONS RECEIVABLE, less current portion above	 2,594	 3,894
TOTAL ASSETS	\$ 12,315,234	\$ 11,491,245
LIABILITIES		
CURRENT LIABILITIES  Accounts payable and accrued expenses Refundable advance Current portion of long-term debt  TOTAL CURRENT LIABILITIES	\$ 521,602 27,416 38,938 587,956	\$ 258,091 52,978 37,601 348,670
LONG-TERM DEBT, less current portion above	930,515	 966,146
TOTAL LIABILITIES	1,518,471	 1,314,816
NET ASSETS		
NET ASSETS WITHOUT DONOR RESTRICTIONS Undesignated net assets Board designated net assets TOTAL NET ASSETS WITHOUT DONOR RESTRICTIONS	7,329,559 1,468,662 8,798,221	 6,044,714 1,469,105 7,513,819
NET ASSETS WITH DONOR RESTRICTIONS	1,998,542	2,662,610
TOTAL NET ASSETS	10,796,763	10,176,429
TOTAL LIABILITIES AND NET ASSETS	\$ 12,315,234	\$ 11,491,245

# FOSTER ADOPT CONNECT, INC. STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS

For the Years Ended 2021 and 2020

	2021			2020
NET ASSETS WITHOUT DONOR RESTRICTION SUPPORT AND REVENUE				
Contribution and grant revenue	\$	8,576,973	\$	7,541,875
Licensing contract revenue		419,205		432,447
Contract service income Revenue from special events:		267,736		209,135
Special event revenue		354,436		196,298
Less: special event expenditures		(98,058)		(72,329)
Net revenue from special events		256,378		123,969
Interest income		2,133		17,342
Other loss		(64,982)		(56,710)
TOTAL SUPPORT AND REVENUE		9,457,443		8,268,058
Net assets released from restrictions		924,627		1,794,871
TOTAL SUPPORT AND REVENUE WITHOUT				
DONOR RESTRICTIONS		10,382,070		10,062,929
EXPENSES				
Program services		7,069,543		5,245,849
Administration		1,253,388		592,814
Fundraising		774,737		1,144,900
TOTAL EXPENSES		9,097,668		6,983,563
CHANGES IN NET ASSETS WITHOUT DONOR				
RESTRICTIONS BEFORE NON-RECURRING LOSS		1,284,402		3,079,366
Non-recurring loss on impairment				(1,319,452)
CHANGES IN NET ASSETS WITHOUT DONOR				
RESTRICTIONS		1,284,402		1,759,914
NET ASSETS WITH DONOR RESTRICTIONS				
Contributions with donor restrictions		260,559		908,158
Net assets released from restrictions		(924,627)		(1,794,871)
CHANGES IN NET ASSETS WITH DONOR RESTRICTION		(664,068)		(886,713)
CHANGES IN NET ASSETS		620,334		873,201
NET ASSETS, BEGINNING OF YEAR		10,176,429		9,303,228
NET ASSETS, END OF YEAR	\$	10,796,763	\$	10,176,429

# STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2021

	Program Services	eneral and ministration	Fu	ndraising		Total Expenses
Salaries Payroll taxes Other personnel costs	\$ 4,880,937 366,154 571,167	\$ 469,428 33,855 54,614	\$	556,550 41,213 65,002	\$	5,906,915 441,222 690,783
TOTAL SALARIES AND RELATED EXPENSES	5,818,258	557,897		662,765		7,038,920
Adopt A Family Advertising	19,041 23,347	- 2,239		- 2,660		19,041 28,246
Capacity building	25,206	-		-		25,206
Dues and subscriptions	-	183,045		-		183,045
Insurance	-	89,143		-		89,143
Interest expense IT expense	- 37,862	34,737 3,630		- 4,313		34,737 45,805
Lawyers for Kids	27,163	-		-		27,163
Meals and entertainment	-	7,971		-		7,971
Office equipment rental	10,134	972		1,154		12,260
Office expenses	108,537	141,070		16,083		265,690
Other program services Parent training	27,557 8,621	-		-		27,557 8,621
Postage and delivery	6,551	628		746		7,925
Printing	9,613	922		1,095		11,630
Professional services	155,640	173,732		17,729		347,101
Rental and occupancy expense	256,445	24,590		29,212		310,247
Specific assistance to individuals	193,375	-		-		193,375
Technology support Telephone	51,499 38,816	4,938 3,722		5,866 4,422		62,303 46,960
Travel	84,009	8,055		9,570		101,634
TOTAL EXPENSES BEFORE DEPRECIATION	6,901,674	1,237,291		755,615		8,894,580
Depreciation	 167,869	16,097		19,122	_	203,088
TOTAL EXPENSES	\$ 7,069,543	\$ 1,253,388	\$	774,737	\$	9,097,668

# STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2020

		Program Services		neral and ninistration	_F	undraising		Total Expenses
Salaries	\$	3,808,616	\$	251,000	\$	799,767	\$	4,859,383
Payroll taxes	,	182,116	•	44,795	·	127,146	·	354,057
Other personnel costs		340,668		25,246		79,116		445,030
TOTAL SALARIES AND		,						- ,
RELATED EXPENSES		4,331,400		321,041		1,006,029		5,658,470
Adopt A Family		4,550		-		-		4,550
Advertising		6,012		446		1,396		7,854
Bad debt		-		2,707		-		2,707
Capacity building		1,285		_		-		1,285
Dues and subscriptions		-		49,767		-		49,767
Insurance		-		49,691		-		49,691
Interest expense				42,382		-		42,382
IT expense		14,537		1,077		3,376		18,990
Lawyers for Kids		15,193		-		-		15,193
Meals and entertainment		<del>-</del>		3,081		-		3,081
Office equipment rental		12,470		924		2,896		16,290
Office expense		21,904		40,215		5,087		67,206
Parent training		4,457		-		-		4,457
Postage and delivery		5,996		444		1,392		7,832
Printing		3,696		274		858		4,828
Professional services		129,299		50,818		30,022		210,139
Rental and occupancy expense		163,093		12,087		37,876		213,056
Specific assistance to individuals		290,962		-		-		290,962
Technology support		3,630		269		843		4,742
Telephone		26,197		1,941		6,084		34,222
Travel		59,814		4,433		13,891		78,138
TOTAL EXPENSES BEFORE DEPRECIATION		5,094,495		581,597		1,109,750		6,785,842
Depreciation		151,354		11,217		35,150		197,721
TOTAL EXPENSES	\$	5,245,849	\$	592,814	\$	1,144,900	\$	6,983,563

# FOSTER ADOPT CONNECT, INC. STATEMENTS OF CASH FLOWS

For the Years Ended 2021 and 2020

CASH FLOWS FROM OPERATING ACTIVITIES  Changes in net assets \$620,334 \$873,201  Adjustments to reconcile changes in net assets to net cash provided by operating activities  Depreciation 203,088 197,721  Loss on sale of fixed assets 87,849 - Asset impairment loss - 1,319,452  Decrease (increase) in operating assets  Contracts receivable, net 14,543 (43,909)  Grants and contributions receivable, net (1,105,422) (508,534)  Prepaid expenses (31,414) (15,041)  Inventory 7,531 -  Increase (decrease) in operating liabilities			2021		2020
Adjustments to reconcile changes in net assets to net cash provided by operating activities  Depreciation 203,088 197,721  Loss on sale of fixed assets 87,849 - Asset impairment loss - 1,319,452  Decrease (increase) in operating assets  Contracts receivable, net 14,543 (43,909)  Grants and contributions receivable, net (1,105,422) (508,534)  Prepaid expenses (31,414) (15,041)  Inventory 7,531 -  Increase (decrease) in operating liabilities		_			
provided by operating activities  Depreciation 203,088 197,721  Loss on sale of fixed assets 87,849 - Asset impairment loss - 1,319,452  Decrease (increase) in operating assets  Contracts receivable, net 14,543 (43,909)  Grants and contributions receivable, net (1,105,422) (508,534)  Prepaid expenses (31,414) (15,041)  Inventory 7,531 -  Increase (decrease) in operating liabilities		\$	620,334	\$	873,201
Depreciation 203,088 197,721 Loss on sale of fixed assets 87,849 - Asset impairment loss - 1,319,452 Decrease (increase) in operating assets Contracts receivable, net 14,543 (43,909) Grants and contributions receivable, net (1,105,422) (508,534) Prepaid expenses (31,414) (15,041) Inventory 7,531 - Increase (decrease) in operating liabilities	·				
Loss on sale of fixed assets  Asset impairment loss  Decrease (increase) in operating assets  Contracts receivable, net  Grants and contributions receivable, net  Prepaid expenses  Inventory  Increase (decrease) in operating liabilities  87,849  - 1,319,452  (43,909)  (1,105,422) (508,534)  (15,041)  7,531  - Increase (decrease) in operating liabilities			303 000		107 721
Asset impairment loss  Decrease (increase) in operating assets  Contracts receivable, net  Grants and contributions receivable, net  Prepaid expenses  Inventory  Increase (decrease) in operating liabilities  - 1,319,452  (43,909)  (1,105,422) (508,534)  (15,041)  7,531  - 1	•		•		197,721
Decrease (increase) in operating assets  Contracts receivable, net Grants and contributions receivable, net Prepaid expenses Inventory Increase (decrease) in operating liabilities  14,543 (43,909) (508,534) (11,05,422) (508,534) (15,041) (15,041)			67,049		1 310 <i>1</i> 52
Contracts receivable, net 14,543 (43,909) Grants and contributions receivable, net (1,105,422) (508,534) Prepaid expenses (31,414) (15,041) Inventory 7,531 - Increase (decrease) in operating liabilities			_		1,010,402
Grants and contributions receivable, net Prepaid expenses Inventory Increase (decrease) in operating liabilities  (1,105,422) (508,534) (15,041) (15,041) 7,531 -	, , , , , , , , , , , , , , , , , , , ,		14 543		(43 909)
Prepaid expenses (31,414) (15,041) Inventory 7,531 - Increase (decrease) in operating liabilities			,		` ,
Inventory 7,531 - Increase (decrease) in operating liabilities			` ,		,
· · · · · · · · · · · · · · · · · · ·	·		` ,		-
	Increase (decrease) in operating liabilities				
Accounts payable and accrued expenses 250,769 78,748	Accounts payable and accrued expenses		250,769		78,748
Refundable advance         (25,562)         (21,914)	Refundable advance		(25,562)		(21,914)
NET CASH FLOWS PROVIDED BY OPERATING ACTIVITIES 21,716 1,879,724	NET CASH FLOWS PROVIDED BY OPERATING ACTIVITIES	_	21,716		1,879,724
CASH FLOWS FROM INVESTING ACTIVITIES	CASH FLOWS FROM INVESTING ACTIVITIES				
Proceeds from sale of fixed assets 1,680,868 -	Proceeds from sale of fixed assets		1,680,868		-
Purchases of fixed assets (926,661) (1,801,199)	Purchases of fixed assets		(926,661)		(1,801,199)
NET CASH FLOWS USED IN INVESTING ACTIVITIES 754,207 (1,801,199)	NET CASH FLOWS USED IN INVESTING ACTIVITIES		754,207		(1,801,199)
CASH FLOWS FROM FINANCING ACTIVITIES	CASH FLOWS FROM FINANCING ACTIVITIES				
Capital Campaign receipts 113,238 696,503			113 238		696 503
Repayment of long-term debt (34,294) (46,113)			· ·		· ·
			,		<u> </u>
NET CASH FLOWS PROVIDED BY FINANCING ACTIVITIES 78,944 650,390			78,944		650,390
NET CHANGE IN CASH AND CASH EQUIVALENTS  AND RESTRICTED CASH AND CASH EQUIVALENTS  854,867 728,915			854.867		728.915
			33.,33.		. =0,0 . 0
CASH AND CASH EQUIVALENTS AND RESTRICTED CASH  AND CASH EQUIVALENTS, BEGINNING OF YEAR  3,445,907  2,716,992			2 445 007		2 716 002
AND CASH EQUIVALENTS, BEGINNING OF TEAR	AND CASH EQUIVALENTS, BEGINNING OF TEAR		3,443,907		2,110,992
CASH AND CASH EQUIVALENTS AND RESTRICTED CASH	CASH AND CASH EQUIVALENTS AND RESTRICTED CASH				
AND CASH EQUIVALENTS, END OF YEAR <u>\$ 4,300,774</u> <u>\$ 3,445,907</u>	AND CASH EQUIVALENTS, END OF YEAR	\$	4,300,774	\$	3,445,907
NONO AGU INIVESTINO AGTIVITUS	NONGAGU BUZZOTING ACTIVITIES				
NONCASH INVESTING ACTIVITIES		Φ	10.710	Φ	
Purchase of fixed assets financed with accounts payable \$\\\\\$ \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	Purchase of fixed assets financed with accounts payable	<u>Ф</u>	12,742	<u> </u>	<u>-</u>
Operating cash and cash equivalents \$ 2,306,126 \$ 2,637,498	Operating cash and cash equivalents	\$	2 306 126	\$	2 637 408
Restricted cash and cash equivalents 7,994,648 808,409	•	Ψ		Ψ	
CASH AND CASH EQUIVALENTS AND RESTRICTED	·		.,,		100,700
CASH AND CASH EQUIVALENTS, END OF YEAR <u>\$ 4,300,774</u> <u>\$ 3,445,907</u>		\$	4,300,774	\$	3,445,907

#### NOTES TO FINANCIAL STATEMENTS

## (1) Summary of significant accounting policies

**Nature of operations** - Foster Adopt Connect, Inc. ("the Organization") is a non-profit organization. The Organization was organized with the purpose of providing foster and adoptive children a stable, loving, and nurturing family environment by support and advocacy for abused and neglected children and the families caring for them.

**Basis of accounting** - The accompanying financial statements for the Organization have been prepared on the accrual basis of accounting.

**Basis of presentation** - In accordance with the limitations, designations, and restrictions placed on the use of resources available to the Organization, the following classifications are utilized according to the nature and purpose of the resources:

Net assets without donor restrictions - Net assets that are not subject to donor-imposed stipulations. Net assets without donor restrictions may be designated for specific purposes by action of the Organization's Board of Directors. The Board may delegate designation decisions to internal management. Such designations are considered to be included in board designated net assets.

Net assets with donor restrictions - Net assets with donor restrictions are net assets subject to donor-imposed restrictions that may or will be met either by actions of the Organization and/or the passage of time. Items that affect this category of net assets are restricted contributions and grants. Contributions and grants received with donor-imposed restrictions are reported as support in the net assets with donor restrictions class unless the restrictions are both imposed and met in the same year (in which case they are reported as support in the net assets without donor restrictions). These amounts are reclassified to net assets without donor restrictions when such restrictions are met or have expired.

**Designated net assets** - Board designated net assets represent funds without donor restriction designated by the board of directors for the purpose of a liquidity reserve.

**Use of estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and cash equivalents - At December 31, 2021 and 2020, cash and cash equivalents consists of cash on hand, cash balances on deposit, and a money market account. At times the Organization maintains deposits in financial institutions in excess of federally insured limits. At December 31, 2021 and 2020 the Organization's uninsured balances totaled \$3,290,758 and \$2,510,038 respectively. Management monitors the soundness of these institutions and feels the Organization's risk is negligible.

#### NOTES TO FINANCIAL STATEMENTS

# (1) <u>Summary of significant accounting policies</u> (continued)

**Restricted cash and cash equivalents** - Amounts included in restricted cash and cash equivalents represent those funds required to be set aside by donor restriction. These restricted cash amounts are reflected as assets on the statements of financial position and as net assets with donor restriction. The restriction will lapse when the Organization's donor restrictions are satisfied.

Contracts receivable, net - The Organization grants credit to all qualified customers. Contracts receivable are carried at cost and do not accrue finance or interest charges. On a periodic basis, the Organization evaluates its contracts receivable and establishes an allowance for doubtful accounts, when necessary, based on history of past write-offs, collections and current credit conditions. An account is written off when it is determined that all collection efforts have been exhausted. As of December 31, 2021 and 2020, the Organization has determined that an allowance for doubtful accounts is unnecessary, as the Organization believes all receivables outstanding will be collected based on previous collection history. The contract receivable is netted with a contra-asset account which consists of over-payments received for contracted services, which will be applied against current and future billings.

**Grants and contributions receivable** - Grants receivable consist mainly of grant funds received from federal and local agencies and other grantors and are carried at original invoice less an estimate for doubtful receivables based on a review of all outstanding amounts. Government grants are recorded as revenues in the period the Organization meets the conditions for revenue recognition, namely when expenses have been incurred for the purposes specified by the contracts. To the extent amounts received exceed amounts spent, the Organization records the excess as refundable advances.

The Organization records contributions receivable which represent unconditional promises to give as revenue when the promise is received. On a periodic basis, the Organization evaluates contribution receivable balances and makes collection efforts for receivables aging 90 days or over. Contribution receivables are written off when all reasonable collection efforts have been exhausted. During the year ended December 31, 2021 there were no contribution receivables written off. During the year ended December 31, 2020, \$2,707 of contribution receivables were written off. The Organization believes all contributions receivable at December 31, 2021 will be fully collected. Accordingly, no allowance for doubtful accounts is required.

**Conditional grants and contributions receivable** - Conditional grants and contributions receivable are those with a measurable performance or other barrier and a right of return within the financial statements and are not recognized until the conditions on which they depend have been met.

**Inventory** - Inventory consists mainly of contributed food and clothing. Contributed items are stated at fair value as determined by the Organization according to certain guidelines.

**Fixed assets** - Fixed assets are stated at cost or the fair value at the date of gift for the donated asset, less accumulated depreciation. The Organization generally capitalizes fixed asset additions with a cost exceeding \$1,000.

#### NOTES TO FINANCIAL STATEMENTS

## (1) Summary of significant accounting policies (continued)

Depreciation is computed using the straight-line method over the estimated useful lives of the assets as follows:

	Estimated
Assets	Useful Lives
Building and improvements	5-39
Leasehold improvements	7-39
Furniture and fixtures	5-15
Computer equipment and software	3-5
Vehicles and trailer	5-7
Playground	15

Land (held for sale) - Land (held for sale) consists of land parcels recorded at fair value less costs to sell.

**Refundable advance** - Refundable advance consists of amounts received prior to incurring qualifying expenditures from cost reimbursable federal and state contracts and grants.

**Revenue recognition** - Contributions, including unconditional promises to give, are recognized as revenues as either without or with donor restrictions in the period verifiably committed by the donor. Contributions of assets other than cash are recorded at their estimated fair value and per the fair value policies described elsewhere in these policies. Contributions with donor imposed restrictions that can be met through the passage of time or upon the incurring of expenses consistent with the purposes are recorded as net assets with restrictions and reclassified to net assets without donor restrictions when such time or purpose restriction has been satisfied. Gifts of property, plant and equipment are recorded as without donor restrictions unless the donor explicitly states how such assets should be used.

A portion of the Organization's revenue is derived from cost-reimbursable federal and state contracts and grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with specific contract or grant provisions. Amounts received prior to incurring qualifying expenditures are reported as refundable advances in the statements of financial position. The Organization received cost-reimbursable grants of \$7,032,089 and \$2,834,566 that have not been recognized at December 31, 2021 and 2020, respectively because qualifying expenditures have not yet been incurred, with an advance payment of \$27,416 and \$52,978 respectively, recognized in the statements of financial position as a refundable advance.

The Organization recognizes licensing and contract service revenue in accordance with Topic 606, Revenue from Contracts with Customers. Revenue recognition is based on the five-step model: (I) identify the contract with the customer; (ii) identify the performance obligation in the contract; (iii) determine the contract price; (iv) allocate the transaction price; and (v) recognize revenue (or as) each performance obligation is satisfied. If it is determined that a contract with enforceable right and obligation does not exist, revenues are deferred until all criteria for an enforceable contract are met.

#### NOTES TO FINANCIAL STATEMENTS

# (1) Summary of significant accounting policies (continued)

A substantial number of volunteers have donated hundreds of hours during the years ended December 31, 2021 and 2020, which do not meet the requirements of the Not-For-Profit Topic of the Financial Accounting Standards Board Accounting Standards Codification ("FASB ASC") related to revenue recognition of contributions received and, accordingly, are not recorded in these financial statements.

**Gifts-in-kind** - The Organization did not receive donated fixed assets during the years ended December 31, 2021 and 2020, respectively. In prior years the Organization has valued donated fixed assets based on estimated, unobservable inputs representing Management's own assumptions about the assumptions a market participant would use in valuing the asset and would be based on the best information available. Comparable sales of similar properties and/or appraisals, to the extent available, are used in the estimation. During the year ended December 31, 2020, management reclassified donated land to land held for sale as described in Note 4.

**Functional expenses** - The Organization allocates its expenses on a functional basis among its various programs and support services. Expenses that can be identified with a specific program and support service are allocated directly according to their natural expenditure classification.

Other expenses that are common to several functions are allocated by management's estimate of resources devoted to the program or support service. Salaries and related expenses, office expenses, office equipment rental, depreciation, rent and occupancy expenses are allocated on the basis of management's estimates of time and effort spent by each employee.

**Advertising** - Advertising costs, which are principally included in promotions and publications expense, are expensed as incurred. Advertising expense was \$21,300 and \$5,500 for the years ended 2021 and 2020, respectively.

**Income taxes** - The Organization has been granted exemption from income taxes by the Internal Revenue Service under the provisions of Section 501(c)(3) of the Internal Revenue Code. The Organization is not considered to be a private foundation. Management has assessed the exposure of the Organization to any uncertain tax positions and has concluded that no material uncertain tax positions existed as of December 31, 2021 and 2020. The Organization is no longer subject to federal or state income tax examinations by tax authorities before 2018.

**Reclassification** - Certain items on the December 31, 2020 financial statements have been reclassified to conform to the December 31, 2021 financial statements. There was no impact on the changes in net assets.

## (2) Grants and contributions receivable

Grants and contributions receivable that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on these amounts are computed using interest rates applicable to the years in which the promises are received. Amortization of the discount is included in contributions revenue unless deemed insignificant to the financial statements taken as a whole. Management has evaluated the discount as of December 31, 2021 and has determined it is immaterial to the financial statements taken as a whole.

#### NOTES TO FINANCIAL STATEMENTS

# (2) <u>Grants and contributions receivable</u> (continued)

	December 31,				
	2021			2020	
Government grants Contribution receivable	\$	1,612,838 3,894	\$	545,895 78,653	
Net grants and contributions receivable	\$	1,616,732	\$	624,548	
Years Ending December 31,					
2022 2023 2024			\$	1,614,138 1,300 1,294	
Total grants and contributions receivable			\$	1,616,732	

# (3) Conditional grants and contributions receivable

Conditional grants and contributions receivable at December 31, 2021 and 2020 amounted to \$7,032,089 and \$2,834,566 respectively. As the barrier to entitlement has not been met, these conditional promises to give are not recorded in these financial statements.

# (4) Fixed assets

		December 31,				
	2021			2020		
Fixed assets						
Land	\$	337,862	\$	347,116		
Building and improvements		4,584,127		3,903,783		
Construction in progress		1,599,847		1,708,454		
Leasehold improvements		52,804		52,804		
Furniture and fixtures		625,392		456,952		
Computer equipment and software		118,205		64,725		
Vehicles and trailer		85,675		85,675		
Playground		78,934		78,934		
Total fixed assets		7,482,846		6,698,443		
Accumulated depreciation		(1,276,977)		(1,080,720)		
Fixed assets, net	\$	6,205,869	\$	5,617,723		

Depreciation charged to operations for the years ended 2021 and 2020 was \$203,088 and \$197,721 respectively. During the year ended December 31, 2019, land valued at \$2,976,591 was contributed for the purpose of future resale with the proceeds used in renovating the Kansas City, Kansas building. During the year ended December 31, 2019, building and improvements valued at \$118,409 was contributed for the needs of foster children and other youth. This building was subsequently sold on August 24, 2021 for \$59,000.

#### NOTES TO FINANCIAL STATEMENTS

# (5) <u>Land held for sale</u>

The land contributed during the year ended December 31, 2019, as described in Note 4, was considered held for sale as of December 31, 2020. Given the held for sale status of the land, management performed an impairment analysis. The analysis resulted in an impairment write-down of \$1,319,452 for the land assets which had been identified as held for sale by the Organization during the year ended December 31, 2020. The write-down is included in non-recurring loss on impairment on the statements of activities and changes in net assets. In accordance with US GAAP, when an impairment write-down is required, the related assets are adjusted to their estimated fair value less cost to sell. In determining fair value, the Organization utilized purchase prices with buyers. During the year ended December 31, 2021, the land was sold for \$1,620,548, which represents the impaired fair value of the land recorded by the Organization at December 31, 2020.

# (6) Long term debt

The long term debt consists of a 4.50% mortgage note payable (with an original balance of \$1,667,179), collateralized by building, land and pledge campaign receivables, due on May 5, 2024. Principal and interest were payable in monthly installments of \$9,330, with an original balloon payment of the remaining balance of the loan due May 2024. On March 12, 2020, the terms of the note were modified to reduce the interest rate to 3.50% and the monthly principal and interest payment to \$6,019 with balloon payment of the remaining balance of the loan due March 5, 2025.

	December 31,				
		2021		2020	
Mortgage payable	\$	969,453	\$	1,003,747	
Less current portion		(38,938)		(37,601)	
Noncurrent portion	\$	930,515	\$	966,146	
Maturities for long-term liabilities are as follows:					
Years Ending December 31,					
2022			\$	38,938	
2023				40,323	
2024				41,757	
2025				844,925	
Total long-term debt			\$	969,453	

#### **NOTES TO FINANCIAL STATEMENTS**

# (7) Net assets with donor restrictions

Net assets with restricted donations were available for the following purposes:

	Decem			nber 31,		
	2021			2020		
Expansion of the Kansas office	\$	1,775,548	\$	1,775,548		
Give Joy		71,840		62,828		
CCYP program		38,247		39,996		
Sammy's Window		27,550		5,000		
Purchase and expansion of the Springfield office		32,940		718,991		
Lawyers for kids		12,810		454		
COVID funding		12,339		12,339		
Fostering prevention		9,275		-		
Beds for Springfield		8,414		8,414		
Other		9,579		39,040		
Total net assets with donor restriction	\$	1,998,542	\$	2,662,610		

Net assets with restricted donations released from restriction by incurring expenses consisted of the following:

	December 31,				
	2021			2020	
Purchase and expansion of the Springfield office	\$	796,789	\$	220,911	
Other		40,405		25,672	
Lawyers for kids		28,044		17,017	
Give Joy		26,815		24,569	
COVID funding		20,000		42,661	
Fostering prevention		10,725		-	
CCYP program		1,849		8,913	
Expansion of the KS office		-		1,319,452	
Mortgage payments		-		45,305	
BI program		-		27,000	
KS operations		-		20,345	
Sammy's Window		-		13,500	
Springfield LGBTQ		-		12,902	
Advocacy/Licensing program		-		8,840	
Shelter program				7,784	
Total	\$	924,627	\$	1,794,871	

There are amounts included within grants and contributions receivable balance on the statements of financial position as of December 31, 2021 and 2020 that also had purpose restrictions. As a result, they are reflected within the appropriate purpose restricted classification in the table above.

#### NOTES TO FINANCIAL STATEMENTS

# (8) Related party transactions

During the years ended December 31, 2021 and 2020, the Organization received contributions from members of the Board of Directors or entities which are managed by members of the Board totaling \$73,103 and \$38,633 respectively.

# (9) <u>Lease commitments</u>

The Organization leases office space and equipment under operating leases expiring from February 2022 to April 2027. Total rent expense under these leases was \$80,996 and \$79,033 for the years ended December 31, 2021 and 2020, respectively.

Future minimum payments under the operating lease agreements with fixed monthly fees consisted of the following at December 31, 2021:

## Years Ending December 31,

2022	\$ 116,782	2
2023	94,714	4
2024	60,86	5
2025	59,268	3
2026	55,159	9
Thereafter	5,593	3
Total	\$ 392,38	1

# (10) Significant concentrations

Approximately 91% of the Organization's grants and contributions receivable was from two donors for the year ended December 31, 2021. Approximately 79% of the Organization's grants and contributions receivable was from three donors for the year ended December 31, 2020.

Approximately 73% and 82% of the Organization's total revenue was from three government or state agencies for the years ended December 31, 2021 and 2020, respectively.

Approximately 71% of the Organization's accounts payable was from two vendors for the year ended December 31, 2021. Approximately 62% of the Organization's accounts payable was from one vendor for the year ended December 31, 2020.

#### (11) Employee benefit plan

The Organization sponsors a 403(b) retirement plan. The Organization provides matching funds for each employee dollar contributed up to a maximum contribution of 6% per year. Matching contributions from the Organization are only effective if the employee remains with the Organization through the end of the plan year. Total retirement contributions charged to other personnel costs were \$115,007 and \$154,799 for the years ended December 31, 2021 and 2020, respectively.

#### NOTES TO FINANCIAL STATEMENTS

## (12) Risk and uncertainties

On March 11, 2020 the World Health Organization declared the outbreak of a coronavirus (COVID-19) pandemic. Due to significant uncertainty at the current time, the Organization is unable to identify and quantify the additional potential effects of this pandemic on future financial statements. The operations of the Organization may be significantly impacted by the pandemic and could result in material changes in the Organization's revenues and expenses. In response to the COVID-19 pandemic, the Small Business Administration ("SBA") approved the Organization for a \$1,046,302 Paycheck Protection Program ("PPP") Loan. As of December 31, 2020, the Organization has included the full PPP loan payable as contribution and grant revenue on the statements of activities and changes in net assets. During the year ended December 31, 2021, the Organization submitted its application for forgiveness of the loan and on May 25, 2021, the PPP loan was forgiven.

During the year ended December 31, 2021, the Organization received a Paycheck Protection Program Second Draw Loan (PPP2) for \$1,143,517 from the Small Business Administration (SBA) in March 2021. As of December 31, 2021, the Organization has included the full PPP loan payable as contribution and grant revenue on the statements of activities and changes in net assets. On September 9, 2021, the PPP2 loan was forgiven.

During the year ended December 31, 2021, and subsequent to the year then ended, the Organization was involved in legal actions arising in the normal course of business. In the opinion of management, these matters are adequately covered by insurance and, in the event of a negative outcome, would not have a material adverse impact on the Organization or its financial position.

# (13) <u>Liquidity</u>

The following reflects the Organization's financial assets as of December 31, 2021 and 2020, available for general expenditures within one year of the statements of financial position.

	 December 31,		
	 2021		2020
Financial assets, end of year			
Cash, restricted cash and cash equivalents	\$ 4,300,774	\$	3,445,907
Contracts receivable, net	136,358		150,901
Grants and contributions receivable, net	 1,614,138		620,654
Total financial assets, end of year	6,051,270		4,217,462
Less those unavailable for general expenditures within one year:			
Refundable advance	(27,416)		(52,978)
Purpose restricted net assets	 (1,994,648)		(808,409)
Financial assets available to meet cash needs for			
general expenditures within one year	\$ 4,029,206	\$	3,356,075

#### NOTES TO FINANCIAL STATEMENTS

# (13) <u>Liquidity</u> (continued)

For purposes of analyzing resources available to meet general expenditures over a 12-month period, management and Board consider all expenditures of the Organization, including operating expenses, capital acquisition needs and debt service requirements. Based on these expenditures, the organization prepares a balanced budget. Liquidity is monitored regularly by management and Board.

Included in the amounts on the previous page is \$1,468,662 and \$1,469,105 designated as an operating reserve by the Board for the years ended December 31, 2021 and 2020, respectively. The Organization only intends to use the reserve for debt service payments, but this amount is available for general expenditures as needed.

## (14) Subsequent events

The Organization has evaluated subsequent events through January 20, 2023, which is the date the financial statements were available to be issued. No significant matters were identified for disclosure during this evaluation that would require disclosure in the financial statements or footnotes except as described in Note 12 and as noted below.

On July 31, 2022, the Organization acquired substantially all of the operating assets of Hope for One More, a 501(c)(3) through an Affiliation and Asset transfer Agreement. The organization was acquired in order to increase resources available and serve more children in foster homes or those placed for adoption and their families in Missouri. No consideration from Foster Adopt Connect, Inc. was transferred in exchange for the acquisition. Management does not anticipate this acquisition will impact future agreements or financial support. Assets acquired through the acquisition pertain to cash and property and equipment. Liabilities acquired pertain to accounts payable and accrued expenses. The Organization is working through the accounting related to the acquisition and therefore the fair value of acquired assets and liabilities is not available as of January 20, 2023.

On September 1, 2022, the Organization acquired substantially all of the assets of Youthrive, Inc., a 501(c)(3) through an Affiliation and Asset transfer Agreement. The organization was acquired in order to increase resources available and serve more children in foster homes or those placed for adoption and their families in Kansas and Missouri. No consideration from Foster Adopt Connect, Inc. was transferred in exchange for the acquisition. Management does not anticipate this acquisition will impact future agreements or financial support. Assets acquired through the acquisition pertain to cash, receivables and prepaid expenses. Liabilities acquired pertain to accounts payable and accrued expenses. The Organization is working through the accounting related to the acquisition and therefore the fair value of acquired assets and liabilities is not available as of January 20, 2023.